Part A – Items considered in public

Agenda Item No	Topic	Decision
4.	Adoption of Anti-Social Behaviour Strategy	Cabinet approved the recommendation(s) below: Recommendation(s) 1. That Cabinet approve the Anti-Social Behaviour Strategy
5.	North Paddington Programme	Cabinet approved the recommendations below: *The approval of the recommendations below is subject to call-in. Call-in will expire on Monday 20th February 2023. Recommendations That Cabinet: 1. Approves the proposed governance arrangements for the North Paddington programme, as set out in Section 6 of the report. 2. Notes that the Leader will delegate authority to take decisions on and administer the programme and its funding, in accordance with the Council's governance arrangements as further detailed in Section 6 of the report. 3. Notes that appropriate notices to give effect to these delegation changes be served under section 12.4 of the Leader and Cabinet Procedure Rules contained in the Constitution. 4. Approves the programme of community development and engagement, as set out in

		Section 7 below.
		Notes the findings of the Future of Westminster Commission with respect to the North Paddington programme.
6.	Pay Policy 2023- 2024	Cabinet approved the recommendation(s) below:
		Recommendation(s)
		That Cabinet review and recommends the Pay Policy for 2023 – 2024 to full Council for approval.
7.	Business and Financial Planning 2023/24 to 2026/27	Cabinet approved the recommendation(s) below:
		Recommendations
		That Cabinet approve the following recommendations to Full Council for consideration at its meeting on 8 March 2023.
		Council Tax
		1. That the council tax for a Band D be agreed at £477.91 for 2023/24.
		2. That subject to the consideration of the previous recommendation, the council tax for the City of Westminster, excluding the Montpelier Square area and Queen's Park Community Council, for the year ending 31 March 2024, be as specified in the Council Tax Resolution in Appendix 6.
		3. That the Precepts and Special Expenses be as also specified in Appendix 6 for properties in Montpelier Square and the Queen's Park Community Council.

- 4. That the formal resolution for 2023/34 attached at Appendix 6 including the council tax requirement of £64.974m be agreed.
- 5. Note the proposed Greater London Authority precept (Band D) of £434.14, an increase of £38.55 in the adjusted Band D precept.
- 6. That the Council continues the Westminster Community Contribution scheme to allow residents in the City to voluntarily contribute towards supporting discretionary services that support the three priorities of youth services, helping rough sleepers off the streets and supporting people who are lonely and isolated.

Revenue Budget

- 7. To note the views of the Scrutiny Budget Task Group set out in Appendix 8.
- 8. That the proposed General Fund net budget requirement of £193.611m summarised in Appendix 4 is approved.
- 9. That the savings, pressures and investments for 2023/24 to 2026/27 set out in Appendix 1, 2 and 3, are approved.
- 10. That the Equality Impact Assessments included in Appendix 7 are noted to inform the consideration of the budget.
- 11.Note the Housing Revenue Account (HRA) Business Plan 2023/24 and 30-Year Housing Investment Plan presented concurrently to Cabinet on 13 February 2023 that recommends the HRA budget and rent levels for 2023/24.

Capital Programme

		12.Note the Capital Strategy 2023/24 to 2027/28, forecast position for 2022/23 and future years' forecasts summarised up to 2036/37 report also presented to Cabinet on 13 February 2023 that recommends the Council's capital programme and financing. Reserves, Balances and Budget Estimates 13.Agree the reserves policy as set out in section 10. 14.Note the opinion of the Section 151 Officer with regards to the robustness of the budget process, the estimates underpinning the budget and the adequacy of the reserves in section 10. Treasury Management and Investment Framework 15.Note the Treasury Management Strategy for 2023/24 including the annual investment strategy, borrowing limits and prudential indicators summarised in this report and set out detail in a concurrent report on this agenda. 16.Note the 2023/24 Integrated Investment Framework report also concurrently on this agenda, which sets out the policies and framework for future investment decisions for the Council.
8.	Capital Strategy 2023/24 to 2027/28	Cabinet approved the recommendation(s) below: Recommendations That Cabinet recommend to Full Council: 1. To approve the capital strategy as set out in this report. 2. To approve the capital expenditure for the General Fund as set out in Appendix A for 2023/24 to 2027/28 and future years to 2036/37. 3. To approve that all development and investment projects, along with all significant projects follow the previously approved business case governance process as set out in section 8 of this report.

		 4. To approve that no financing sources, unless stipulated in regulations or necessary agreements, are ring fenced. 5. To approve the proposed financing of the capital programme and revenue implications as set out in section 12 of this report. 6. To delegate to the Executive Director of Finance and Resources the decisions surrounding financing of the capital programme to provide sufficient flexibility to allow for the most effective use of the Council's resources.
9.	Housing Revenue Account business plan 2023/24	Cabinet approved the recommendation(s) below:
		Recommendations
		1. Approve the HRA revenue budget for 2023/24 (Table 1 and Appendix 3)
		2. Note the HRA 5-year revenue budgets for 2023/24 to 2027/28 (Appendix 3) and HRA 30-year revenue budgets for 2023/24 to 2052/53 (Appendix 4a)
		3. Approve the HRA 5-year Capital Programme totalling £794.51m (Table 4)
		Note the 30-year Capital Programme for 2023/24 to 2052/53 totalling £2.359bn (Appendix 5)
		5. Approve the inclusion of all Fairer Westminster investments, including the expansion of the HRA Rent Support Fund to £1.010m in 2023/24 (to be earmarked to support tenants experiencing financial difficulty during the cost-of-living crisis)
		6. Approve a rent increase of 7% from 3rd April 2023 in line with the social rent cap introduced by government for 2023/24, whilst noting that the Council continues to exercise its discretion under the rent restructuring policy to set rents for re-lets (both new tenants and transfers) up to formula target rent

		 7. Approve an increase of 10.1% to the fees charged for garages and sheds (in line with CPI at September 2022) from 3rd April 2023 8. Approve that tenant service charges be varied in line with estimated actual costs for 2023/24 from 3rd April 2023 2.9 Note the HRA reserves and balances for the 5-year Business Plan (Table 5).
10.	Treasury Management Strategy Statement 2023/24	Cabinet approved the recommendation(s) below: Recommendations Cabinet is asked to recommend to Full Council the approval of: 1. The Treasury Management Strategy Statement. 2. The borrowing strategy and borrowing limits for 2023/24 to 2027/28 set out in section 6 of this report. 3. The Prudential Indicators set out in section 8 of this report. 4. The Annual Investment Strategy and approved investments set out in Appendix 1 of the report. 5. The Minimum Revenue Provision Policy set out in Appendix 2 of the report.
11.	Integrated Investment Statement 2023/24	Cabinet approved the recommendation(s) below: Recommendations Cabinet is asked to recommend that Full Council: 1. Approve and implement the Integrated Investment Framework set out in this report. 2. Approve that the target for the overall return on Council investments should aspire to at

least meet forecasts for inflation over the medium term.
Approve that the benefits of investing in the Pension Fund should be used as a benchmark when evaluating other investments.
 Adopt the asset allocation percentage ranges set out in the framework and work towards achieving these.
5. Agree that the overarching objective of this framework is to achieve an overall return on Council investments, matching CPI inflation over the medium term, and to reduce costs and liabilities, while maintaining adequate cash balances for operational purposes, and not exposing the capital value of investments to unnecessary risk.
6. Agree that assets must only be acquired for strategic purposes. Such prospective acquisitions must be considered individually, with the reasons for investment limited to regeneration or development of the location, or other strategic purposes in which the asset is established. Out-of-borough acquisitions may also be considered by exception.
7. The Investment Executive to implement, monitor and report on the investment strategy.